

The Council's Strategic Framework is set out below. Within the draft programme the link between this framework and each of the planned training events is identified in the column with the appropriate reference.

<b>*Reference</b>	<b>Strategic Framework</b>
<b>V1.</b>	<p><b>Vision – for the borough</b></p> <p>For Guildford to be a town and rural borough that is the most desirable place to live, work and visit in South East England. A centre for education, healthcare, innovative cutting-edge businesses, high quality retail and wellbeing. A county town set in a vibrant rural environment, which balances the needs of urban and rural communities alike. Known for our outstanding urban planning and design, and with infrastructure that will properly cope with our needs.</p>
<b><u>Three fundamental themes and nine strategic priorities that support our vision:</u></b>	
<b>VI1.</b>	<p><b>Place-making</b> – delivering the Guildford Borough Local Plan and providing the range of housing that people need, particularly affordable homes.</p> <p>Making travel in Guildford and across the borough easier</p> <p>Regenerating and improving Guildford town centre and other urban areas</p>
<b>VI2.</b>	<p><b>Community</b> – supporting older, more vulnerable and less advantaged people in our community</p> <p>Protecting our environment</p> <p>Enhancing sporting, cultural, community, and recreational facilities</p>
<b>VI3.</b>	<p><b>Innovation</b> – Encouraging sustainable and proportionate economic growth to help provide the prosperity and employment that people need</p> <p>Creating smart places infrastructure across Guildford</p> <p>Using innovation, technology and new ways of working to improve value for money and efficiency in Council services.</p>
<b><u>Values for our residents</u></b>	
<b>VA1.</b>	We will strive to be the best Council.
<b>VA2.</b>	We will deliver quality and value for money services.
<b>VA3.</b>	We will help the vulnerable members of our community.
<b>VA4.</b>	We will be open and accountable.
<b>VA5.</b>	We will deliver improvements and enable change across the borough.
<b>Mission – for the Council</b>	
<b>M1</b>	A forward looking, efficiently run Council, working in partnership with others and providing first class services that give the community value for money, now and in the future.

**Priority Scale:****High Priority 1-3**

Low Priority 4-6

**This plan should**

- address development priorities
- set out how, when, where and who is responsible
- take account of access to development opportunities

External	Internal
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	Training	Method	Approx Duration	Who	Priority	Potential Date	Lead Officer	Vision/ Mission/ Core Value or Strategic Priority*	Cost
<b>Scrutiny &amp; Challenge</b>									
1.	Overview and Scrutiny Process	<p>A number of training sessions have been held to date with John Cade (Institute of Local Government Studies at the University of Birmingham) in relation to the Overview and Scrutiny process following the implementation of the new governance structure in January 2016.</p> <p>The Centre for Public Scrutiny (CfPS) is on the councillors' section of the Website to signpost councillors to courses which might be of interest to them: <a href="http://www.cfps.org.uk/events/">http://www.cfps.org.uk/events/</a></p>							
<b>Political Understanding</b>									
2.	Local Government Information Unit	The LGiU run an extensive and popular programme of events, training and seminars. A link is provided on the councillors' section of the Website to signpost councillors to courses which might be of interest to them: <a href="http://www.lgiu.org.uk/events/">http://www.lgiu.org.uk/events/</a>	As defined by Councillors own time commitments	All Councillors	3	N/A	Committee Services	M1 VA1 VA4	Costs: TBC

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3.	E-Learning Distance Resources	The LGA has produced a series of distance learning materials, covering a number of topics, in the form of workbooks and e-learning modules. Both resources are aimed at all councillors and will be particularly useful to new councillors: <a href="https://www.local.gov.uk/our-support/highlighting-political-leadership/community-leadership/councillor-workbooks">https://www.local.gov.uk/our-support/highlighting-political-leadership/community-leadership/councillor-workbooks</a>	As defined by Councillors	All Councillors	3	N/A	Committee Services	M1 VA1 VA4	No costs
<b>Regulating and Monitoring</b>									
4.	Planning	Prior to every other planning meeting at 6pm, a bite-sized planning training session is organised and facilitated by planning officers or external providers.	30-45 minutes	Planning Committee members	2		Committee Services	M1 VA5 V13	No costs
5.	Licensing Act 2003 and Taxi Training Refresher Training	James Button	2 hours	All Councillors	2	James Button will be providing mock Licensing Sub-Committee training at Waverley	Committee Services	M1 VA5 V13	£925 plus expenses and VAT per course (cost will be split with

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						Borough Council in October and we have expressed an interest in securing some spaces for Guildford Borough Councillors. Further details to be confirmed.			Waverley)
<b>Communication</b>									
6.	Part 1: Broadcast Media Training  Part 2: Using Social Media	ACM Training  Richard Uridge	10am – 4pm  And  7pm – 9pm	Leader and Deputy Leader/Exec members  All Councillors	1	Date TBC	Committee Services	VA1, V1, VA3, VA4	Approx: £1798 (based upon costs when previously used Richard Uridge)
<b>Local Leadership</b>									
7.	Understanding the demands of the role of councillor	<b>Within Political Group</b>  Mentoring within Political Groups	As necessary	All Councillors	1	As and when required by Councillors	Councillors on the Councillors Development Steering Group	VA1 M1	Internal Resource No financial cost
8.	Dealing with ward issues	<b>Within Political Group</b>  Mentoring within Political	As necessary	All Councillors	2	As and when required by Councillors	Councillors on the Councillors Development	VA1 M1	Internal Resource No financial

	<b>Training</b>	<b>Method</b>	<b>Approx Duration</b>	<b>Who</b>	<b>Priority</b>	<b>Potential Date</b>	<b>Lead Officer</b>	<b>Vision/ Mission/ Core Value or Strategic Priority*</b>	<b>Cost</b>
		Groups					Steering Group		cost
<b>Knowledge of the Council</b>									
9	Bite-sized Treasury Management Training	Claire Morris Director of Finance	2 hours	All Councillors	2	Prior to Corporate Governance and Standards Committee meetings	Committee Services	VI2 M1 VA2	Internal Resource No financial cost